DG (DC & W)
Adjutant General's Branch
Integrated HQ of MoD (Army)
South Block
New Delhi – 110 011

B/49717-C(VIG)/AG/ECHS

12-Jul 2018

HQ Southern Command (A/ECHS) PIN - 900541 C/o 56 APO

HQ Western Command (A/ECHS) PIN – 900543 C/o 56 APO

HQ Eastern Command (A/ECHS) PIN – 900542 C/o 56 APO

HQ Central Command (A/ECHS) PIN – 900544 C/o 56 APO

HQ Northern Command (A/ECHS) PIN – 900545 C/o 56 APO

HQ Southern Western Command (A/ECHS) PIN – 900546 C/o 56 APO

## <u>VETERAN PATIENT CARE AND ASSISTANCE (VPCA) TEAMS -</u> <u>A VIGILANCE MECHANISM IN ECHS</u>

### <u>Gen</u>

- 1. Ex Servicemen Contributory Health Scheme (ECHS) is a welfare oriented scheme providing effective healthcare to Ex Servicemen and their dependents. Since in 2003, the scheme has expanded exponentially and has nearly 52 lakh beneficiaries today throughout the length and breadth of the country.
- 2. There is a need to institute a vigilance framework with a nominated nodal officer at each echelon of the scheme to introduce checks and balances in the system to ensure its efficient and effective functioning. The vigilance frame work so instituted will pay attention to the following aspects with a mechanism to detect, analyse and take corrective and preferably pre-emptive:-
  - (a) Ensure ECHS benefits are not availed by unauthorized persons.
  - (b) Check unethical practices / exploitation of ESMs by empanelled facilities.
  - (c) Monitor referral to empanelled facilities and carry out checks to negate unauthorized treatments/or claims.

#### Handling of ECHS Issues/Subject/Tasks

- 3. Tech issues relating to billing, claims and MoA with empanelled hospitals are dealt by Regional Centres of ECHS. All adm issues of Polyclinics are handled by Stn HQ.
- 4. Regional Centres (RC) ECHS. Comments/ assistance/inv/vigilance on following issues are carried out through RCs:-
  - (a) MoA with empanelled hospitals therefore complaints regarding empanelled hospitals/Harassment in empanelled hospitals.
  - (b) Claims/Billing issues of empanelled hospitals.
  - (c) Indl reimbursement claims received by RC from Polyclinics.
- 5. Stn HQs handle the following issues:-
  - (a) Adm of Polyclinics.
  - (b) Card making of beneficiaries.
  - (c) Contractual employment.
  - (d) Medicine availability through SEMO.
  - (e) C of I / detailed inv in empanelled hosp or service hosp.

## Vigilance Cells

- 6. A feedback on the satisfactory functioning of Pilot Project at three stations has been obtained. It is now planned to institute the vigilance framework in 14 other major ECHS stations, to include Ambala, Bareilly, Channai, Hyderabad, Jaipur, Jabalpur, Jammu, Kochi, Kolkata, Lucknow, Meerut, Patna, Pune and Ranchi.
- 7. <u>Composition of Vigilance Cell</u>. The ECHS Vigilance Cell will function under the Stn Cdr and will incorporate a contractual Doctor/serving AMC officer for On-Spot verification of cases of alleged medical negligence/ violation of MoA. It will be composed as under:-
  - (a) OIC Team. Medical Offr (when accompanying) CMP JCO/NCO.
  - (b) <u>CMP Team</u>. Two CMP pers (JCO/NCO) in a light vehicle/MC.
  - (c) <u>Medical Team</u>. One Medical Offr (serving/contractual from ECHS) to be co-opted for all investigations related to hospitals/having examination of medical aspects. Serving offr may be also co-opted under arngs of Stn Cdr.
- 8. Tasks of Vigilance Cell. While not exhaustive, some of the tasks will be:-
  - (a) At Polyclinics.
    - (i) Investigate irregularities / fraudulence by contractual staff.
    - (ii) Physical verification of ESM and dependents (card and self attested

- (iii) Review adm functioning of Polyclinics when so detailed by Stn / Sub Area / Area HQs on specific instructions
- (iv) Surprise physical check of Medicines / Dispensary.
- (v) Surprise physical verification of ESM/dependents.
- (vi) Check use of ambulance/equipment with Polyclinic.
- (vii) Avlb of complaint/Grievance Book and redressal/Comments.

## (b) At Regional Centres.

- (i) Check BPA verifiers at Regional Centres and any wrong practices by Hospital reps.
- (ii) Check process of receipt of bills.
- (iii) Ensure process of First in First Out (FIFO) in billing/ as specified by Central Org.
- (iv) Monitor hospital representatives visiting for empanelment process.
- (v) Security procedure of Regional Centre premises.

## (c) At Hospitals/Diagnostic Centres/Labs.

- (i) Periodic/Surprise Checks of Empanelled Facilities and patients admitted.
- (ii) Physical verification of patients at non-empanelled facilities when so directed.
- (iii) Investigate individual cases of fraudulence by beneficiaries.
- (iv) Carry out preliminary investigation wrt complaints received at Regional Centre, if so directed by Director Regional Centre. These will be fwd to Stn Cdr being the nodal agency for check.
- (v) Assist in medical audits if ordered by Regional Centres / Higher Headquarters.

## **Investigations and Reporting**

- 9. <u>Investigations</u>. All complaints/reports are to be forwarded to Stn HQ in confidence irrespective of the subject being dealt by any agency. The Stn Cdr will brief the team and allocate the task to them in confidence. No prior info will be made available to vigilance cell members for surprise checks to avoid confidentiality being compromised. Routine and planned checks can be pre-decided.
- 10. Reporting. Reports will be of two types, viz/Incident/Info Report and Monthly Report. Reports of Vigilance Cell will be forwarded through Stn HQ SO (ECHS) to Area/Sub Area HQ (Dir ECHS/Dir Veteran) to Command HQ (SO ECHS) to Central Org ECHS (Dir C & L). All cases of misuse, fraud, negligence and harassment will be

- (a) Incident/Info Report. This report will be initiated by the Stn HQ to imdt higher HQ in chain of command within seven days of investigation being completed, with copy to all echelons of Comd till Comd HQ and Central Organisation ECHS (Dir C & L) for prompt action. Report should be passed immediately on telephone depending on gravity of input, to all concerned and followed up by return report so that corrective measures are not delayed. The format is as per Appendix A. (in cases where delinquency in respect of serving pers come to notice, it will also be info to HQ Comd (DV) and DV Dte/AG's Br by Comd (SO ECHS) and Central Organisation ECHS respectively.)
- (b) <u>Monthly Report</u>. A monthly report on surprise checks carried out during the month by the Vigilance Team will be forwarded to Central Org ECHS as per format on Appendix B by 20<sup>th</sup> of next month by the Comd HQ (SO ECHS).
- 11. **Report**. The report by the Vigilance Team for various est will be rendered as per u/m formats:-

(a) Empanelled Hospital - Appendix C.

(b) Regional Centre - Appendix D.

(c) Polyclinic - Appendix E.

- 12. Check list. A suggested check list for the Vigilance Team is at Appendix F.
- 13. The Stn Cdr will compile the activities of the vigilance team and render a ground report after three months to Central Org ECHS through comd channel with recommendations/inputs to refine the vigilance mechanism.

Yogendra Dimri)

Lt Gen DG (DC&W)

#### Copy to:-

AG (Coord)

**DV** Dte

Provost Marshal

Air HQ (DAV), Subroto Park

IHQ of MoD (Navy), PD (ECHS) -

For operationalisation of the said arrangements in Kochi pl.

Central Org, ECHS

Appendix A				
(Refer to Para	10(a)	of	<u>letter</u>	No
	dated			)

## **SURPRISE INCIDENT/ INFORMATION REPORT**

1.	Name of OIC Vigilance Team
2.	Date and Time
3.	Place
4.	Brief on incident/information
5.	Signature of OIC Vigilance Team
6.	Comments of Stn HQ/ Sub Area / Area (HQ which has ordered the check)
,	
	Comments of Director Regional Centre / other echelons of Comd Channel (to be separately giving reference of Stn HQ letter if applicable. This portion to be left when Stn HQ is fwd the report to all).
8.	Disposal at Central Org ECHS (C & L Section).

	Appendix D	
	(Refer to Para 10(b) of le	<u>tter No</u>
	dated	
· .		
MONTHLY REPORT OF SURP	RISE CHECKS	
FOR THE MONTH OF	<del></del>	
CARRIED OUT BY HQ		

S	Date	OIC Vigilance	Hosp / RC	Authentication checked / Details, if any	Remarks
No.	a contrary or	Team	/PC visited		
		7			

(Col/Brig) SO ECHS for MGIC Adm

Appendix C	
(Refer to Para 11(a) of letter	No
dated	

## VPCA TEAM REPORT FORM FOR EMPANELLED HOSPITALS

Name	e of Hos	spital Visited	d:				D	ate:	
OIC -	Геат: _								
1.	Time o	of Arrival:							
2.	Time o	of Departure	e:		<del></del>				
3.	Functi	onaries of h	ospital intera	cted	with:-				
	(a)								
	(b)	,							
	(c)	2							
4.	Wards	Wards Visited:-							
	Ser No	Ward	No of Refer Cases Admitted	ral	ral Emergency Admission		Quality of Ward		Remarks
5.	Details	of benefici	aries whose	ante	cedents /E	ECHS o	ard o	details che	cked:-
	Ser No	Name of Patient	ECHS Card No	Ref	ferral d	Admit Since		Ward	Remarks

6. How many ECHS beneficiaries w/o referral:-

Ser No	Name of patient	Dependent Polyclinic	Nature of Ailment	Reason for being without referral	Remarks
					}

7. No of cases in which more than one dependent on ECHS members admitted in hospitals & details:-

Ser No	Details of Primary Beneficiary	Number & Relation with Dependent	Type of Treatment	Planned / Emergency Treatment	Remarks
				1	

8.	Feedback from Patients about response and	satisfaction:-
----	---	----------------

(a) Problem wrt availability of bed - Yes / No

(b) Response of Hospital - Good / Average / Below Average

(c) Any third party coercion by Hosp - Yes / No to get admitted

(d) Availability of specialists - Yes / No

9. Any other inputs / Recommendations.

	OIC
Date:	VPCA Team

Appendix D				
(Refer to Para	11(b)	of	letter	No
	lated			

OIC

# VPCA TEAM REPORT FORM FOR REGIONAL CENTRES

ne of	Reg	ional Centre	):			D	ate:			
Tear	n: _			_						
Tir	ne c	of Arrival:								
Tir	me c	of Departure:			_					
Fu	nctio	onaries of R	C inte	racted with:-						
(a)	)									
	(b)			·						
(c)										
		of Check by	/ BPA	verifiers:-						
S	er o	Name of Verifier		Name of	f Hospital	ŀ	Rem	arks		
			Phy: Yes	sical /No	Net Yes/No					
								7 8		
De	Details of Bills received:-						***			e
Se No	0	Name of Person receiving bill	Na	ospital ame	No of Bills	Date Time		Rema	ırks	
De	Details of first 10 FIFO:-									
Se		Name of Hospital		Claim ID	Individual Reimb		bursement		Rema	arks
					Name of Ve	teran	Cla	aim ID		
Det	tails	of hospital r	epres	entatives vis	ited:-					
Se No		Name	Hosp beloi	oital ngs to	Purpose					
									,	
Anν	oth/	er details / p	oints	noticed:-						

Appendix E				
(Refer to Para	11(c)	of	<u>letter</u>	No
· · · · · · · · · · · · · · · · · · ·	ated			)

Remarks

Purpose

## VIGILANCE TEAM REPORT FORM FOR POLYCLINICS

Name	of Poly	clinic				<del></del>	Date	):			
DIC T	eam: _										
l.	Time c	of Arrival:			—,						
) 	Time o	of Departure:									
<b>3</b> .	Function	onaries of PC	inter	acted w	ith:	-					
	(a)				0.03						
	(b)										
	(c)										
I. vith N		s of beneficia ails at Recept		hose ar	ntec	cedents / E0	CHS	card detail	s checke	d/ veri	fied
	Ser No	Name of patient	ECH:	S Card		Photo Matching Yes/No		Purpose	Waiting Time	poir	
					_						
<b>5</b> .	Details	of Referral	genera	ated:-							
	Ser No	Name of beneficiary		ne of panelle p		Purpose OPD / IPD	R	emarks			
3.	Details	s of Contract	ual Sta	aff:-							
	Ser No	Name	Appt	:	M	o of Yrs/ onth of nployment		Warning ounselling	Remark Point fro them		į
7.	Physic	cal check of r	nedici	nes/Dis	per	nsary (any 2	20 me	edicines):-			J
	Ser No	Name of Medicine		Qty or Groun		Qty as per ledger	Exp	oiry Date	Ren	narks	
8.	Dotail	s of use of A	mhula	nce in t	he l	last seven o	davs:	_			<u>.</u>

Distance

(Km)

Place To

Ser

No

Place

From

9. Serviceability of equipments/ appliances:-

Ser No	Name of Eqpt	Fitness Serviceable/ Unserviceable	Vintage	Remarks

10. Details of last 10 complaints not redressed in complaint book:-

Ser No	Name of Beneficiary	Brief of details of Complaints	Redressal/Comments of authorities	Remarks

11. Any other point noticed/details

	_	L _	-
1)	a	re	•

OIC VPCA Team

Appendix F				
(Refer to Para	12	of	letter	No
dat	ed	01 3440		)

### **CHECK LIST: VPCA TEAM**

1. The veterans Patient Care and Assistance (VPCA) Team is to check the points covered in succeeding paras and fwd the report as per Appx D to F as applicable.

#### **Authorisation**

- 2. ECHS beneficiaries/ patient details should match with the ECHS card details to incl:-
  - (a) Photo identity.
  - (b) Service details.
  - (c) Relationship details in case of dependent.
- 3. Dependent undergoing treatment should be an authorised beneficiary as per following norms:-

I I al INACC : I				
Husband/Wife, incl more than one wife and a judicially separated wife				
Parents	Earning < 9,000 plus DA Per month from			
	all sources.			
Son	Till he starts earning, gets married			
	or attains the age of 25 years,			
	whichever is earlier.			
	Son suffering from any permanent			
	disability of any kind (Physical or			
	mental), Irrespective of age limit.			
Daughter	Till she starts earning or gets married,			
	irrespective of the age limit, whichever is			
,	earlier.			
Dependent divorced/ abandoned or	Irrespective of age limit.			
separated from their husband/	,			
widowed daughters and dependent				
unmarried/divorced/ abandoned or				
separated from their husband/				
widowed sister				
Minor brother (s)	Upto the age of 18 years and having			
	earning less than 9000 per month less DA			
	from all sources.			

### 4. Treatment.

- (a) Patient is undergoing planned or emergency treatment.
- (b) All ECHS members are undergoing treatment supported with referrals from ECHS Polyclinics.
- (d) How many outstation members/ beneficiaries are undergoing treatment in the hosp?
- (d) Obtain statistics of emergency treatment at the empanelled facilities.

- 5. Check for availability of specialists doctors for the referrals made to the hosp.
- 6. Check if ECHS members are being asked to pay for peripherals and items that are part of the package.
- 7. Are patients/ECHS beneficiaries being approached or advised by indls who are not on the staff of hosp?
- 8. Obtain feedback from the patient about satisfaction on the line of treatment.
- 9. Obtain feedback from patients if hosp approaching members to get admitted as emergency patients.
- 10. Are more than one family member of the ECHS member admitted in the hosp at the same time?
- 11. Are similar tests being done repeatedly?
- 12. Average days for which ECHS beneficiary is admitted in the hosp for similar ailment compared to any other patient visiting the hosp.

### <u>Misc</u>

- 13. Feedback from the ECHS beneficiary about response and facilities being extended by the hosp.
- Response of hosp to the Veterans Patient Care and Assistance teams.
- 15. Issue of referral by choice of the patient.
- 16. Any problem in bed availability at empanelled hosp.
- 17. Need for med tests & gen line of treatment.
- 18. Any variation in No of patients actually in hosp vis-a-vis records available.
- 19. Any point highlighted by the hosp also to be included for examination to address their concern as well.